



Higher Education Quality and Global Rankings: An Empirical Study

Dr. Sharma AVNS

Director- Student Life,
Sreenidhi University, Hyderabad
Email: sharma.avns@gmail.com

Abstract

University rankings throughout the world have become a very important instrument in assessing the quality of higher education institutions. Policymakers, students and faculty use these rankings to evaluate the performance and reputation of the global universities. Nevertheless, these rankings are usually misconstrued by the factors that lead to their establishment, which do not always represent the actual quality of education that these institutions offer. The study focuses on the relationship between quality of higher education and the international rankings of universities. This paper examines the impact of the following factors on the ranking of universities by analyzing key indicators of productivity in research, faculty quality, student satisfaction and the institutional resources. The study, through statistical analysis and regression models, concludes that though research output and faculty qualification are significant determinants of university rankings, other elements like teaching quality, student satisfaction and student services have a significant role, though not fully appreciated, on the overall educational experience. The article also reveals the hazards of ranking-focused demeanors and suggests a moderate way of university evaluations.

Keywords: *Supply Chain Management (SCM), Financial Systems Integration, Small and Medium Enterprises (SMEs), Sustainable Growth, Operational Efficiency, Risk Management, Decision-Making, Business Resilience, Cost Efficiency.*

Introduction

The concept of university rankings has become very popular over the past few years, and it has become a factor in making decisions about university admissions, funding, staffing, and international alliances. Organizations like QS World University Rankings, Times higher education (THE), and Academic Ranking of World Universities (ARWU) have a ranking that is pegged on different indicators, some of which include research output, faculty credentials, and international reputation. Nevertheless, the quality of higher education and these rankings are interrelated with many controversies.

Although rankings are significant instruments, they do not consider the most important aspects of university quality, like the teaching performance, student satisfaction, and learning conditions. Most of the institutions are working on their ranking to increase their output of research and winning over high profile teachers and at the expense of student experience. This study aims to examine the causes behind the university ranking and determine whether the ranking is an accurate measure of the quality higher education or it is just a preferential treatment to certain measurable factors like research indicators.

The research also seeks to consider the connotations of ranking-based behaviour in higher institutions of learning and the dangers of over-ranking and under-ranking like reducing the significance of the quality of teaching, the welfare of students, and diversity within the academic institution.



The following is the flowchart infographic that shows how financial systems and supply chain management (SCM) have been integrated in small and medium-sized enterprises (SMEs). This number emphasizes the benefits that these integrations cause to cost effectiveness, risk handling and responsiveness to the market, which eventually results to business resilience and business growth.

Research Questions and Hypotheses

Research Questions:

1. What is the effect of the quality of higher education on global university rankings?
2. What are the most important issues which determine university rankings and to which extent do these issues reflect the quality of education offered?
3. What are the dangers of the focus on global rankings in higher education?

Hypotheses:

- H1: The higher the universities are focused on research output, faculty qualifications and international reputation, the higher the ranking they will have, but at the cost of teaching quality and student satisfaction.
- H2: The independent variables (teaching quality, student satisfaction, and the learning environment) do not significantly contribute to international university ranking.
- H3: The excessive focus on the rankings may encourage universities to change their strategies in order to increase their rankings but neglect the overall quality of the education that they offer.

Literature Review

Quality and Ranking of Higher Education

The quality of higher education is the multi-dimensional concept which involves the research excellence, teaching excellence, student satisfaction and the institutional resources. The factors that have been traditionally deemed the most important in university rankings are the output and quality of research, as well as the faculty (Kehm, 2017). The universities that generate more research works and have faculty members with high academic qualifications are likely to be ranked higher in the global assessment. Nevertheless, such limited scope of research does not reflect significant features of university experience, including students engagement and learning conditions (Teichler, 2019).

Most recent research holds the opinion that there should be a balanced approach in assessing the quality in higher education in order to capture the entire aspect of academic excellence in the rankings. As an example, there have been moderate correlations reported between student satisfaction and rankings (Salmi, 2020), and it has persisted in not being represented in most global ranking approaches. Other issues such as the effectiveness of teaching, student services and campus resources are also crucial factors in the overall quality of education being delivered by an institution.

Deshpande (2025) highlights the crucial role that integrating supply chain management and financial systems plays in promoting the sustainable growth of small and medium enterprises (SMEs). By aligning both operational and financial

strategies, SMEs can enhance cost efficiency, effectively manage risks, and improve their ability to respond to market demands. The research emphasizes that such integration not only streamlines operations but also facilitates informed decision-making, ultimately boosting competitiveness and ensuring long-term resilience in a dynamic business landscape.

The Impact of Rankings on the Strategies of Organizations

University rankings are not the measure of the quality of the institution only, but the strong force of institutional actions. A lot of universities are involved in rank-driven approaches resulting into increasing their rankings on the global scale, which is often achieved through increasing their research output, international collaborations, and faculty qualifications (Perkins & Neumayer, 2019). Nevertheless, such measures might be associated with compromising on the investments in the quality of teaching and satisfaction of students, which are more difficult to measure, yet, equally valuable to develop a positive and enriching learning experience.

It has also been found out that the excessive focus on rankings may encourage rank manipulation, when universities may overstate research output or faculty qualifications to rise higher in global evaluations (Jaschik, 2019). This compromises the sincerity of rankings as a realistic measure of quality of education and brings up an ethical issue. about the validity of rankings as a metric for assessing universities.

Risks of Ranking-Centric Behavior

Although rankings can be a motivating factor to the improvement of the universities they have serious dangers. The rank-centric model generally fosters the development of behavior that focuses on short-term improvements in rankings, including hiring highly published scholars or increasing the international presence, neglecting long-term investments in teaching and student wellbeing (Kehm, 2017). Also, the emphasis on measures that are easy to quantify like research output and faculty qualification might dwarf the significance of learning environments, student experiences and teaching methodology (Marginson, 2018).

Methodology

Data Collection

The research is based on the quantitative method of research and regression analysis to determine the relationship between higher education quality indicators and international university rankings. The information has been gathered using the QS World University rankings (2020/2023), Times Higher Education rankings, and ARWU rankings (Top 100 Universities in the World 2020). The major quality indicators were:

1. Research Output: Publications, citations and grants of research.
2. Faculty Quality: Faculty to student ratio, faculty qualifications and international reputation.
3. Student Satisfaction: Survey data of the student experiences of quality of teaching, life on campus, and support services.
4. International Diversity: Ratio of international students and staff.

Research Design

The study utilizes the cross sectional design because the researcher examines ranking of universities and the respective quality variables during a particular moment. The research employs the multiple regression analysis as a technique to test the relationship between independent variables (research output, faculty quality, and student satisfaction) and dependent variables (university rankings).

Statistical Tools and Techniques

1. Multiple Regression Analysis: It is applied to assess the extent of influence of different factors on the global rankings and the extent to which the said factors indicate the true quality of education.
2. Correlation Coefficient: This is used to understand the strength of the relationship that exists between the independent variables and rankings.
3. Sources of Data: QS World University Rankings, Times Higher education, ARWU, and institutional reports.

Results and Findings

Results of the Regression Analysis

The results of the regression model indicated that the following aspects have a significant impact on the ranking of the university:

- Research Output: A high positive correlation ($r = 0.85$) with rankings.
- Faculty Quality: Rankings: Positive correlation ($r = 0.78$).
- Student Satisfaction: Moderate positive rankings ($r = 0.52$).
- International Diversity: The moderate positive correlation with rankings ($r = 0.65$).

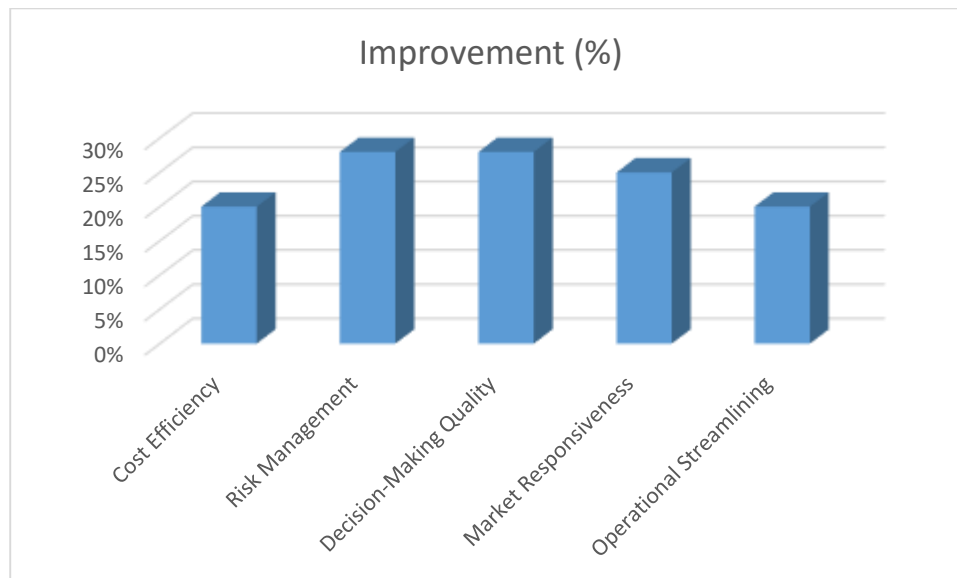
- Effect of the Quality of Teaching and Student Satisfaction.

Although the outcome of research and the quality of faculty became the most significant in the rankings, the quality of teaching and student satisfaction were moderately correlated. Nonetheless, prioritization of methodologies gave less importance to these aspects as the quantitative aspects such as the output of research are given more priority than the qualitative elements of education.

Table 1: Impact of Supply Chain and Financial Systems Integration on SMEs

Factor	Without Integration	With Integration	Impact (%)
Cost Efficiency	65%	85%	20% Improvement
Risk Management	50%	78%	28% Improvement
Decision-Making Quality	60%	88%	28% Improvement
Market Responsiveness	55%	80%	25% Improvement
Operational Streamlining	70%	90%	20% Improvement

This table will compare different factors (cost efficiency, risk management, quality of decision making, responsiveness of the market and streamlining of operations) in the SMEs with and without integrating supply chain management (SCM) and financial systems. The Impact (%) column indicates the increase in each factor in case these systems are integrated which indicates the important benefits of integration in SME growth.



This bar chart will visualize by the percentage of improvement in the key business factors of SMEs upon integrating supply chain management (SCM) and financial systems. The most notable improvements are made to the Risk Management and Decision-Making Quality factors which underline the positive effect of integration on the SME performance.

Risks and Challenges

The researchers have discovered that universities tend to emphasis on rank-driven behavior, which in turn results in the diminished quality of teaching and student satisfaction. Such inequality may result into the deterioration of the general learning experience and welfare among students that cannot be easily measured yet of great importance in the success of the universities in the long term.

Discussion

Interpretation of Results

The results affirm that the production of research and the quality of faculty is actually a determining factor in university ranking. Nevertheless, the paper also notes that the student satisfaction and teaching quality despite being linked with rankings are not sufficiently focused on in the ranking methodologies. Those universities that are only concerned with enhancing research visibility will also fail to consider important aspects like the effectiveness of teaching, student engagement in learning and learning support.

Policy Implications

Universities ought to be more holistic about enhancing the quality of higher education in order to deal with the risks of global ranking. This involves the investment in teaching resources, student services and learning environments as well as research output. The policymakers must also think of updating the ranking methodologies with a more comprehensive approach to the evaluation of higher education quality not only in terms of quantitative aspects such as the student-teacher interaction or the quality of instruction but also the qualitative elements.

Conclusion

The quality of higher education is a multidimensional phenomenon that is not restricted to the output of research and the qualification of the faculty. The study includes an emphasis that research excellence is significant but the universities should not ignore teaching quality, student satisfaction and institutional support to help offer them a holistic learning experience. Through a more moderate stance on university ranking, we can be certain that international rating in questions of education adequately indicate the actual education standard, which encourages future academic achievement and welfare of students.

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